Company Registration Numbe	r: 11276240 (England & Wales)
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THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST

(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

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THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST

(A company limited by guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS

Members M Allbrook

F J Corbett Rev J Haywood T Sweeting

The Rt Revd G Usher

Trustees R Beeson

S Brownsword (appointed 19 September 2024)

F Corbett, Chair

P Crane D Carlin E Dewsnap

P Dunning, Vice Chair

E Frankland K Griffiths T Huggins

P Weeks (resigned 23 October 2024)

G Rivers
D Williams

Company registered

number 11276240

Company name The Diocese of Norwich St Benet's Multi-Academy Trust

Principal and registered Orchard House

office

Orchard House Hall Lane

East Tuddenham

Dereham Norfolk NR20 3LR

Senior management

team

R Cranmer, Chief Executive and Accounting Officer (resigned 31 December 2024)

S Nixon, Deputy Chief Executive Officer (resigned 31 December 2024) Chief Executive and Accounting Officer (appointed 1 January 2025) S Beeson, Chief Operating Officer (appointed 2 October 2023) H Porter-Aslet, Cheif Financial Officer (resigned 2 October 2023)

Independent auditors Larking Gowen LLP

Chartered Accountants Statutory Auditors 1st Floor, Prospect House

Rouen Road Norwich NR1 1RE

REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Bankers Barclays Plc

3 St James Court

Whitefriars Norwich NR3 1RJ

Solicitors Anthony Collins Solicitors LLP

134 Edmund Street

Birmingham B3 2ES

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2024

The Trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the audited financial statements and Auditor's report of The Diocese of Norwich St Benet's Multi Academy Trust (the Trust) for the year ended 31st August 2024. The Trustees confirm that the Annual report and financial statements of the Diocese of Norwich St Benet's Multi Academy Trust comply with the current statutory requirements, the requirements of the Trust's governing document and the provisions of the Charities SORP (FRS 102). The annual report serves the purposes of both a trustees' report and a directors' report under company law.

The Trust had eighteen academies in Norfolk during the year ended 31 August 2024, and is looking forward to further growth.

Structure, governance and management

a. Constitution

The Academy Trust is a charitable company limited by guarantee and an exempt charity.

The charitable company's Memorandum and Articles of Association is the primary governing document of the Academy Trust.

The Trustees of The Diocese of Norwich St Benet's Multi-Academy Trust are also the directors of the charitable company for the purposes of company law.

The charitable company is known as St Benet's

Details of the Trustees who served during the year, and to the date these accounts are approved are included in the Reference and administrative details on page 1.

The Academy Trust was incorporated on 26 March 2018 and commenced operating on that date.

b. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

c. Trustees' indemnities

We benefit from indemnity insurance purchased at the Academy Trust's expense to cover our liability which by virtue of any rule of law would otherwise attach to us in respect of negligence, default or breach of duty of which we may be guilty in relation to the Academy Trust, provided that any such insurance shall not extend to any claim arising from any act or omission which we knew to be a breach of trust of duty or not, and provided also that any such insurance shall not extend to the costs of any unsuccessful defence to a criminal prosecution brought against us in our capacity as Directors of the Academy Trust.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Structure, governance and management (continued)

d. Method of recruitment and appointment or election of Trustees

The Trustees have been appointed, elected and co opted on the basis of their skills and experience. The management of the Trust is the responsibility of the Trustees who are appointed, elected and co opted under the terms of the Articles of Association. Subject to certain conditions as set out in Article 50, the number of Trustees appointed by members must be a minimum of 5.

e. Policies adopted for the induction and training of Trustees

The Trust ensures all new Trustees receive an induction from the Chair of the Board and/or the Chief Executive Officer. An annual self-assessment takes place in July and August and informs development actions and opportunities. Trustees plan to attend training events across the region including events provided by the Regional Director, the Confederation of School Trusts, and through the Future Leaders Trust in conjunction with the Church of England Education Office. The Head of Governance regularly updates the online GovernorHub system with news and information to support Trustees in carrying out their duties. Link Trustees have been designated for the year (e.g. safeguarding, SEND, equalities and whistleblowing), and they will work closely with a member of the Senior Leadership Team.

f. Organisational structure

The Trustees are responsible for the management of the company, and operationally during the period have delegated powers to the Accounting Officer (Chief Executive Officer) for day to day responsibility. The School Improvement capacity of the Trust is directed through the employment of the Deputy CEO. A Chief Operating Officer has strategic oversight of all financial and operational matters, accountable to the CEO.

The Academies within the trust have powers delegated to them for operational and budgetary matters through a Scheme of Delegation which is reviewed at least annually.

g. Arrangements for setting pay and remuneration of key management personnel

The arrangements for setting pay and remuneration are considered by the Finance, Audit and Risk Committee on an annual basis. Remuneration of key management personnel is set at the point of recruitment in line with the Trust's pay policy and after a review of appropriate benchmarks. Key management personnel are then appointed at a pay point on the Trust's pay scales. Remuneration of key management personnel is then subject to review as part of the annual performance review cycle.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Structure, governance and management (continued)

h. Related parties and other connected charities and organisations

The Trust is connected to the Norwich Diocesan Board of Finance through though its powers of appointment of the trust's members. The Trust is connected to the Diocese of Norwich Education and Academies Trust which is also subject to influence from the Norwich Diocesan Board of Finance.

The Diocese of Norwich Educational Services Company Ltd (DoNESC) is an associate, as the Trust has a 50% shareholding in the Company. The other shareholder is DNEAT, which also has a 50% shareholding. DoNESC supplies management services to both trusts.

The Trust has also benefited from savings and efficiencies from using services provided by DoNESC. DoNESC provides a number of high quality value for money services thereby taking much of this responsibility from the Headteacher and local governance committees and gaining cost advantages. This allows school leaders to concentrate on educating children, teaching and learning and working with the local community. DoNESC is jointly owned by the Diocesan MATs but its board of directors includes three independent directors to give balance and bring appropriate expertise. It is a 'not for profit company'. By developing this work within one company efficiencies and savings have been made.

i. Engagement with employees (including disabled persons)

Employees have been consulted on issues of concern to them by means of regular consultative committee and staff meetings and have been kept informed on specific matters directly by management. The Academy Trust carries out exit interviews for all staff leaving the organisation and has adopted a procedure of upward feedback for senior management and the Trustees.

The Academy Trust has implemented a number of detailed policies in relation to all aspects of personnel matters including:

- Equal opportunities policy
- Volunteers' policy
- Health & safety policy

Full details of these policies are available from the Trust's offices. See also "Promoting the success of the company" (section b) in the Strategic Report below.

Full details of these policies are available from the Academy Trust's offices.

j. Trade union facility time

The Trust paid £6,063 for union facilities in 2023/24. This amounted to 0.04% of the total pay bill of £14,436,667. There were no employees who were relevant union officials during the year.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Objectives and activities

a. Objects and aims

The Trust's object is to advance for the public benefit education in particular by establishing, maintaining, carrying on, managing and developing Academies which shall offer a broad and balanced curriculum, and which shall include:

- To advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by:
 - a. Establishing, maintaining, carrying on, managing and developing Academies which shall offer a broad and balanced curriculum, and which shall include
 - i. Church of England schools designated as such which shall be conducted in accordance with the principles, practices and tenets of the Church of England both generally and in particular in relation to arranging for religious education and daily acts of worship, and having regard to any advice issued by the Diocesan Board of Education; and
 - ii. Other academies whether with or without a designated religious character, but in relation to each of the Academies to recognise and support their individual ethos, whether or not designated Church of England; and
 - b. Providing childcare facilities and adult training to develop the capacity and skills of parents to be and parents with children primarily but not exclusively children under five in such a way that they are better able to identify and help meet the needs of children
- Promoting in the United Kingdom the physical, intellectual and social development of primarily but not exclusively children under five especially those who are socially and economically disadvantaged
- Developing the capacity and skills of those inhabitants of the United Kingdom who are socially and economically disadvantages in such a way that they are better able to identify and help meet their needs and to participate more fully in society;
- Relieving poverty among the inhabitants of the United Kingdom; and
- Providing recreational and leisure time facilities in the interests of social welfare for the inhabitants of the
 United Kingdom especially those who have need of such facilities by reason of their youth, age, infirmity or
 disablement, poverty or social and economic circumstances.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Objectives and activities (continued)

b. Objectives, strategies and activities

Our objective is to establish an environment in which pupils / students, staff and all in the learning community can flourish and be successful. This is achieved by providing an education of the highest quality within the context of Christian belief and practice. Our approach is collaborative where all are valued and encouraged to achieve of their best. Whilst working closely as a family of academies we are also outward looking and work with other organisation to ensure new and innovative best practice is a feature of our ways of working.

Our strategy for improving teaching, learning and leadership sets high expectations and effective ways of working which ensure rapid school improvement. Consistent reporting and tracking of pupil progress are core elements of this approach as well as external scrutiny to ensure accuracy of our own judgements. A career entitlement for Professional Development has been developed demonstrating the Trust's commitment to investing in staff.

During 2023/24 the Trust has continued focused on improving education outcomes for its young people and laying the foundations for future successful growth. This included the employment of a Deputy CEO and two Improvement Directors. The Trust is relatively young, and its aim is to ensure that academies will be at or above national average for attainment at key statutory points and with improving OFSTED ratings for all schools. We are pleased to report the Garboldisham Primary Academy received a rating of good for quality of education and Outstanding in all other areas in its recent OFSTED inspection, having previously been inadequate and that SIAMS judge all academies are living up to their foundations as a Church school, and is enabling pupils and adults to flourish.

c. Public benefit

The primary purpose of the Diocese of Norwich St Benet's Multi Academy Trust is the advancement of education within the local area. The Trust has given a high priority to providing public benefit to a cross section of the community and regardless of family background, but perhaps the greatest benefit that the Trust can offer is the provision of an education that maximises each student's potential to develop into principled, informed, open minded and confident citizens who respect the beliefs of others and who are determined to make a positive contribution to society. The Trust is seeking to grow so that it can maximise the opportunity to improve educational outcomes for as many young people as possible.

The Trustees have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing their aims and objectives and in planning future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Strategic report

Achievements and performance

a. Key performance indicators

Financial performance is monitored against budgets set and approved by the Trust Board. The main benchmarking criteria evaluated are income (excluding capital grants), funding for educational purposes and staff costs as a percentage of income. The outcome for the KPIs for this year is shown below.

	2024	2023
Income less capital grants	£24,965,000	£15,177,000
Funding for educational operations	£18,451,000	£14,092,000
Staff costs	£14,437,000	£11,586,000
Staff costs as a percentage of income	57.8%	76.3%

b. Going concern

The cashflow and reserves forecast for 2025 predicts that there are sufficient cash levels, and positive reserves throughout the period. Income and expenditure is being reported through the management accounts to the chair every month, and any variances in forecasts can be managed to ensure that the trust can continue to operate with positive reserves and cash balances. Whilst not all future events and conditions can be predicted, the board believes the budget will be met for 2025.

After making appropriate enquiries, the board of trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Financial review

Most of the Academy Trust's income is obtained from the DFE via ESFA in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received during year ended 31 August 2024 and the associated expenditure are shown as Restricted Funds in the statement of financial activities.

The Academy Trust also receives grants for fixed assets from the DfE which are shown in the Statement of Financial Activities as restricted income in the Fixed Asset Fund. The restricted Fixed Asset Fund balance is reduced by annual depreciation charges over the useful life of the assets concerned as defined in the Trust's accounting policies.

During the year ended 31 August 2024, the Trust received total income of £25,224,951 and incurred total expenditure of £19,391,597 (including FRS102 adjustments and the transfers in of new academies). The net surplus was £5,833,354. After removing the impact of joining academies in year movement on revenue funds was a deficit of £226,256.

At 31 August 2024, the net book value of fixed assets was £11,462,935 and movements in tangible fixed assets are shown in note 14. The assets were used exclusively for providing education and the associated support service to the pupils of the Trust academies.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

a. Reserves policy

The in year surplus figure excluding pension and restricted fixed asset reserves for 2024 is £453,732 (2023: deficit of £289,773).

At the end of the year, unrestricted reserves stood at £888,122 (2023: £434,390) and the General Annual Grant (GAG) reserves stood at £nil (2023: £nil). The combined balance of these two funds at 31 August 2024 was £888,122 (2023: £434,390).

The policy is to maintain / build free reserves to one month's salary costs, which currently equates to £1,187,580. The Trust is not currently able to meet this objective and will look to improve its current reserve levels over the next 3 years to meet a minimum target level of 5% of income, in line with guidance from the Education and Skills Funding Agency (ESFA).

The fixed asset fund stood at £11,477,180 (2023: £5,826,558).

The pension reserve stood at a deficit of £380,000 (2023: £554,000), representing obligations to the Local Government Pension Scheme. The trust is making payments at the levels recommended by the scheme actuary.

Total funds stood at £11,985,302 (2022: £5,706,948).

The Trustees review the reserve level of the Trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The Trustees take into consideration the future plans of the Trust, the uncertainty of future income streams and risks identified in the year.

The Trust plans to spend the majority of its revenue income each year on the students in its care, sums are set aside each year for the planned replacement of capital items such as IT and infrastructure.

Unrestricted funds allow greater flexibility to meet the future needs of the Trust and these will be maximised within the agreed reserves policy. The level of free reserves at the year end was £888,122 (2023: £434,390). The level of reserves will be kept under review by the Finance, Audit and Risk Committee and reflect the assessment of the predominant risks to the Trust.

The aim of the reserves policy is to ensure that the Trust's core activities can be maintained during a period of unforeseen difficulty. The level of reserves takes into account the nature of income and expenditure streams, the need to match these with commitments, including future capital projects, and the nature of reserves. In year reserves are to cover costs and other commitments and to meet unplanned emergencies such as urgent maintenance. Reserves are also required to protect the ongoing operation of the Trust whilst the effect of funding changes and competitive increases in capacity are managed locally. Trustees deem it prudent to retain a target level of 5% of total income in line with recent ESFA guidance for free reserves. However, during this continued period of financial pressure on the Trust, due to the pandemic, the Trustees have agreed that the level of reserves may be below this level to enable services delivering education to be maintained. The reason for this is to provide sufficient working capital to cover delays between spending and the receipt of grants and to give a cushion to deal with unexpected emergencies such as urgent maintenance.

Trustees review the level of reserves annually and are mindful of the current turbulence in the educational marketplace and how reserves are required as a protection against this volatility in the short and medium term.

Trustees recognise that there is a significant pension deficit for the Local Government pension Scheme (LGPS) fund which is accounted for in the restricted fund, which at the year end had a deficit of £380,000.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

However, there is no likelihood that an immediate liability will crystallise. The deficit position of the LGPS pension scheme would result in cashflow effect on the form of an increase an the employers' pension contributions over a period of years. We have reviewed our forecasts and have ascertained how pension costs may affect the financial performance in the future. On the basis that increased pension contributions will be met from the Trust's forecast annual income, whilst the deficit may not be eliminated, there should be no actual cashflow impact on the fund, or direct impact on the free reserves on the Trust because of recognising the deficit.

The defined benefit pension scheme reserve has a negative balance. The effect of the deficit position of the pension fund is that the Trust is paying higher employers' pension contributions over a period of years. The higher employers' pension contributions will be met from annual income. Whilst the deficit will not be immediately eliminated, there should be no actual cashflow impact on the fund, or direct impact on the free reserves on the Trust.

b. Investment policy

The Trust's governance document allows Trustees to invest or deposit any funds not immediately required for the furtherance of its objects. Due to the start up nature of the Trust and the growth, the Trustees have decided to keep all funds immediately available. The Trustees will review this on a regular basis.

c. Principal risks and uncertainties

The Board of Trustees has reviewed the major risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks.

The principal risks and uncertainties facing the Academy are as follows:

- Financial the Academy Trust has considerable reliance on continued Government funding through the ESFA. In the last year 94% of the Academy's incoming resources were ultimately Government funded and whilst this level is expected to continue, there is no assurance that Government policy or practice will remain the same or that public funding will continue at the same levels or on the same terms.
- Inflationary pressures the last year has seen large inflationary pressures that has affected salaries, pensions, energy and other costs. The Trustees are carefully managing the Trusts costs to mitigate the impacts of inflation. The government has also announced additional funding for schools that will help mitigate some of these costs.
- School performance the risk is that academic outcomes fail to rise fast enough. This would give cause for the Regional Director to pause growth. To mitigate this risk, the Central Team constantly monitor and amend where necessary our strategy.
- Trust Growth a number of the schools joining St. Benet's over the next 12 months are small and will
 require significant school improvement intervention. This presents a risk that the Central Team capacity is
 limited and this growth is unlikely to provide additional funds to cover expansion. For similar reasons, the
 growth is unlikely to take us to 3000 pupils and therefore not be able to access SCA funding.
 - One solution to this would be for a large, successful 'capacity giver' school join the MAT in this period. There is a risk that the Regional Director pauses the growth for a period which could have the same impact.
- Governance and/or management the risk in this area arises from potential failure to effectively manage
 the Academy Trust's finances, internal controls, compliance with regulations and legislation, statutory
 returns, etc. The Trustees continue to review and ensure that appropriate measures are in place to mitigate
 these risks.
- Reputational the continuing success of the Trust is dependent on continuing to attract pupil numbers by maintaining the highest educational standards. To mitigate this risk Trustees ensure that pupil success and achievement are closely monitored and reviewed.
- Safeguarding and child protection the Trustees continue to ensure that the highest standards are

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

maintained in the areas of selection and monitoring of staff, the operation of child protection policies and procedures, health & safety and discipline.

- Staffing the success of the Academy Trust is reliant upon the quality of its staff and so the Trustees
 monitor and review policies and procedures to ensure continued development and training of staff as well
 as ensuring there is clear succession planning.
- Fraud and mismanagement of funds the Academy Trust has appointed an internal auditor to carry out
 checks on financial systems and records as required by the Academies Financial Handbook. All finance
 staff receive training to keep them up to date with financial practice requirements and develop their skills in
 this area.
- Ensuring the Trusts estate is safe the Academy Trust utilises the expertise within DoNESC to provide Health and Safety and Buildings oversight, including condition surveys.
- IT strategy needs to ensure cyber security is prioritised and strengthened

The Trust has continued to strengthen its risk management process throughout the year by improving the process and ensuring staff awareness. A risk register is maintained and reviewed and updated on a regular basis.

The Trust has agreed a Risk Register with associated actions to mitigate against those risks. These have been discussed by Trustees and include the financial risks to the Academy Trust. The register and plan are regularly reviewed in light of any new information and formally reviewed annually.

The Trustees have assessed the major risks to which the Academy Trust is exposed, in particular those relating to its finances, teaching, facilities and other operational areas. The Trustees have implemented a number of systems to assess and minimise those risks, including internal controls described elsewhere. Where significant financial risk still remains they have ensured they have adequate insurance cover.

The Trustees examine the financial health formally every term. They review performance against budgets and overall expenditure by means of regular update reports at all Board and Finance, Audit and Risk Committee meetings. The Trustees also regularly review cash flow forecasts and ensure sufficient funds are held to cover all known and anticipated commitments.

At the year end, the Academy Trust had no significant liabilities arising from trade creditors or debtors that would have a significant effect on liquidity.

The Board of Trustees recognises that the defined benefit pension scheme deficit (Local Government Pension Scheme), which is set out in Note 26 to the financial statements, represents a significant potential liability.

However as the Trustees consider that the Trust is able to meet its known annual contribution commitments for the foreseeable future, this risk from this liability is minimised.

Fundraising

The Trust does not use professional fundraisers. We have a number of "friends of schools" associations who are associated with our academies who raise funds to support the school. We do not work with any commercial or professional fundraisers. Any complaints about any aspect of fundraising are dealt with using the Trust complaints policy. As we do not use professional fundraisers there is no risk arising from the protection of the public, including vulnerable people, from unreasonably intrusive or persistent fundraising approaches, and undue pressure to donate.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Plans for future periods

The Trust is committed to growing the number of Academies and the resources to support this so that the schools in the Diocese can join a Diocesan Multi Academy Trust committed to high educational outcomes for their pupils.

Our vision for the next 2 years is:

- To provide the best quality of education for our pupils: the highest academic achievement within a broad and balanced curriculum.
- To be known as an excellent employer that has a highly motivated and engaged workforce.
- To be an organisation in which all stakeholders feel included, valued and invested in.
- To see collaboration between schools as a key driver for improvement.
- To increase the number of schools in the Trust.
- To be in a strong financial position in which well managed resources are used effectively to improve outcomes.

Key Priorities from September 2023

Key Priority 1: Ensure all children acieve well and flourish

Key Priority 2: Improve quality of operational services

Key Priority 3: Develop a shared curriculum approach across St Benet's North

Key Priority 4: Develop quality of teaching and leadership

We celebrate the expertise that exists within our academies through collaboration, peer support and career development. We recognise the importance of both support and challenge to achieve the highest quality outcomes for all. We value all roles within the academy community and our professional relationships are based on mutual respect and trust.

The Christian values of responsibility, aspiration, dignity, love and respect are seen in action in all our academies are inclusive; welcoming those of all faiths and none.

Our values are our 'DNA'; we believe it is these that we should constantly use to challenge the way we operate. They must not just be fine words; they must be seen in action throughout our Trust. The values that we promote and encourage must be seen in every aspect of the life of our academies and the way we work with them.

We believe that these values can be shared and developed in any educational setting and we therefore welcome pupils and their families, staff, trustees and governors of all faiths and of none.

The Academy Trust will continue to strive to provide outstanding education and improve the levels of performance of its pupils at all levels. The Trust will continue to aim to attract high quality teachers and support staff in order to deliver its objectives.

The Trust will continue to work with its strategic partners to improve the educational opportunities for pupils in the wider community. The Trust will seek to sponsor additional schools and also seek voluntary converters to join the Trust. Allowing voluntary schools to join is fundamental to the ethos of the Academy Trust in collaboration and sharing best practice.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Plans for future periods (continued)

Disclosure of information to auditors

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, and signed on its behalf by:

F J Corbett

Chair of Trustees

Date: 13 Jan 2025

FJ Corbett

GOVERNANCE STATEMENT

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that The Diocese of Norwich St Benet's Multi Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Academy Trust Governance Guide.

The Board of Trustees has delegated the day to day responsibility to the Chief Executive Officer, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Diocese of Norwich St Benet's Multi Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of trustees' responsibilities. The Board of Trustees has formally met 4 times during the year.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
R Beeson	4	4
S Brownsword	0	0
D Carlin	3	4
F Corbett, Chair	4	4
P Crane	3	4
E Dewsnap	4	4
P Dunning, Vice Chair	3	4
E Frankland	4	4
K Griffiths	4	4
T Huggins	4	4
G Rivers	4	4
P Weeks	2	4
D Williams	4	4

The board maintains an active programme to recruit new Trustees and local governors.

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of trustees formally met 4 times during the year. The Board is comfortable that the framework of Board, and sub committee meetings is enough to maintain robust oversight of the Trust.

The Board has continued to focus its work on the academic and financial performance of its academies, seeking to ensure that children are able to succeed. The Board has received praise in a number inspection reports although there are examples of some schools that still require significant input and support after joining the Trust.

The Board receives detailed performance data from the CEO, Deputy CEO and Chief Operating Officer, such that it can identify areas of concern accurately, learn from best practice and foresee challenges ahead.

GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

The Board has enjoyed a year of stability and consolidation following the changes brought in as a result of its internal review in 2021/22. Its internal processes and systems are working effectively, and it holds officers and schools to account for performance. Individual reviews of governance have been carried out in six of its local governance committees and actions have been put into place where improvements can be made.

Between July and August, Trustees completed an annual self-assessment survey online. The Trustees gave a positive assessment of their knowledge of the Trust and of the effectiveness of the Trust's systems and processes. The Trust continues to review the Scheme of Delegation and Terms of Reference for all committees on an annual basis to ensure best practice.

The Finance, Audit and Risk Committee is a sub-committee of the main board of trustees. Its purpose is to assist the decision making of the board of trustees, by enabling more detailed consideration to be given to the best means of fulfilling the board of trustees responsibility to ensure sound management of the Trust's finance and resources, including proper planning, monitoring and probity.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
D Carlin	4	7
F Corbett	5	7
E Dewsnap	5	7
E Frankland (Chair)	7	7
K Griffiths	5	7
G Rivers	7	7

The Standards and Performance Committee is a sub committee of the Board of Trustees. Its purpose is to oversee and approve the development of effective strategies for academy improvement that result in high standards and good or better inspection outcomes. Academic performance data is collected from Pupil Asset, SIMs and scrutinised at Academy Level and Trust level. Performance is compared against national and regional data sets and this gives Trustees a clear picture of performance against others. There are clear reports for the Board.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
R Beeson	1	3
F Corbett (Chair)	2	3
P Crane	2	3
P Dunning	1	3
D Williams	3	3
S Brownsword (Co-opted observer)	3	3

GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

Human Resources Committee

The Human Resources Committee is a sub-committee of the Board of Trustees. The Committee is responsible for the detailed consideration as to the best means of fulfilling the Trust's responsibility to ensure sound management of the Trust and Academy human resources, including proper planning, monitoring and probity.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
R Beeson	3	4
P Dunning	4	4
G Rivers	2	4
P Weeks (Chair)	2	4

Conflicts of Interest

Conflicts of Interest are managed through the Finance Policy and the Financial Probity Policy.

The Trust ensures that anyone involved in spending public money that they do not benefit personally from any decisions they make. To avoid any misunderstanding that might arise all Trust directors, senior staff or staff with financial responsibility are required to declare any financial interests they have in companies or individuals from which the Trust may purchase goods or services. The register is open to public inspection and this is set out in detail in the Financial Probity Policy. The Trust holds this register and it is publicly available on the Trust's website.

The Members, Trustees, Governors and members of staff have a responsibility to avoid any conflict between their business and personal interests and affairs and the interests of the Trust.

The Trust and its academies maintain a register of business and pecuniary interests that lists for Members, Trustees, Governors and members of staff, any business interests that they, or any member of their immediate family have. The register is available for inspection by staff, parents, auditors and the Education and Skills Funding Agency (ESFA). The maintenance of the register helps St Benet's Members, Trustees, Governors and members of staff to meet requirements for withdrawal from meetings due to a conflict of personal interest as stated in the DfE Academy Trust Governance Guide and with reference to the Academies Trust Handbook.

The register includes:

- Business Interest declarations including directorships, shareholdings and other appointments of influence
 within a business or other organisation that may have dealings with the academy / Trust. The disclosures
 should also include business interests of related persons such as parent, spouse, child, cohabite and
 business partner where influence could be exerted by that person over a Member, Trustee, Governor or a
 member of staff.
- Pecuniary Interests (monetary) such as providing supplies or services to the academy for staff other than their contracted job or within their role as member, trustee or governor

It is the responsibility of Members, Trustees, Governors and members of staff to ensure their declarations of business interests are kept up to date at all times, and to amend or update them as necessary.

All Members, Trustees and Governors meetings' agendas contain a standing item for attendees to declare any changes to their declarations of interests.

GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

At the beginning of each academic year every Member, Trustee, Governor and member of staff is required to complete the appropriate form and ensure that it is updated throughout the year as and when any Business or Pecuniary interest may arise. Nil returns will also be required where a Member, Trustee, Governor or member of staff has no such interest. This is communicated to Trustees on a regular basis and at the start of every year.

The Diocese of Norwich Educational Services Company Ltd (DoNESC), as an associate, requires governance processes to ensure any potential conflict of interest is appropriately managed. DoNESC has its own Board of Directors, including a minimum of three independent directors to provide direction and to ensure where conflicts of interest may arise, these can be mitigated.

Review of value for money

As accounting officer, the Chief Executive Officer has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The accounting officer considers how the Academy Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the Academy Trust has delivered improved value for money during the year by:

Approach to Value for Money

The Trust applied the principles of best value when making decisions about:

- The allocation of resources to best promote the aims and values of the trust
- The targeting of resources to best improve standards and the quality of provision
- The use of resources to best support the various educational needs of all pupils
- Ensuring the estate is safe, well maintained and compliant with regulations

Improving Educational Results

- To ensure that standards are continually raised the Trust has Improvement Directors and this has been
 effective at supporting schools in improving teaching, learning and assessment through strong and
 effective support to our academies.
- The Trust has engaged with other educational providers and experts to share good practice and drive up standards for the least cost.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Diocese of Norwich St Benet's Multi-Academy Trust for the year 1 September 2023 to 31 August 2024 and up to the date of approval of the annual report and financial statements.

GOVERNANCE STATEMENT (CONTINUED)

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year 1 September 2023 to 31 August 2024 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees
- regular reviews by the Finance and General Purposes Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- identification and management of risks

The Board of Trustees has decided to employ RSM Risk Assurance Services LLP as internal auditor.

The Board of Trustees- Given the size of the trust and the scale of the internal audit function, it was felt that an outsourced function was the most effective way of delivering the Trust's internal audit scrutiny.

The work plan for the Internal Auditor is driven and agreed by the Finance, Audit and Resources Committee and is informed by risk. The internal auditor's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial and other systems. In particular, the checks carried out in the current period included:

These were identified alongside the changes to the Academies Trust Handbook (ATH). On a termly basis, the internal auditor reports to the Board of Trustees, through the Finance, Audit and Risk Committee on the operation of the system of control and on the discharge of the board of trustee's financial responsibilities and annually prepares an annual summary report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress.

The internal auditor reports to the Board of Trustees through the audit and risk committee on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities and annually prepares a summary report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress.

GOVERNANCE STATEMENT (CONTINUED)

Review of effectiveness

As accounting officer, the Chief Executive Officer has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor:
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.
- the work of the external auditors;

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the audit and risk committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Conclusion

Based on the advice of the audit and risk committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees and signed on their behalf by:

Corbett

S Nixon

Chair of Trustees

Date: 13 Jan 2025

Accounting Officer

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of The Diocese of Norwich St Benet's Multi Academy Trust I have considered my responsibility to notify the Academy Trust Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non compliance with terms and conditions of all funding, including for estates safety and management, received by the Academy Trust, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2023, including responsibilities for estates safety and management.

I confirm that I and the Academy Trust Board of Trustees are able to identify any material irregular or improper use of all funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academy Trust Handbook 2023.

I confirm no instances of material irregularity, impropriety or funding non compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Silver

S NixonAccounting Officer

Date: 13 Jan 2025

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2024

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024:
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:

F J Corbett

Chair of Trustees

Date: 13 Jan 2025

FJ Corbett

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST

Opinion

We have audited the financial statements of The Diocese of Norwich St Benet's Multi-Academy Trust (the 'academy trust') for the year ended 31 August 2024 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs as at 31 August 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST (CONTINUED)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of trustees' responsibilities, the Trustees (who are also the directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy Trust or to cease

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST (CONTINUED)

operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Due to the field in which the Company operates, we identified the areas most likely to have a direct material impact on the financial statements as compliance with tax legislation, accounting standards and requirements, including Charities SORP (FRS 102) and the Academies Accounts Direction 2020 to 2021, the Companies Act 2006 and charity law. In addition, we considered the provisions of other laws and regulations which whilst not having a direct impact on the financial statements, are fundamental to the Company's ability to operate, including Academy Trust Handbook 2021, funding agreements, safeguarding requirements, health and safety; employment law, data protection and compliance with various other regulations relevant to the conduct of the Company's operations.

Our approach to identifying and assessing the risk of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, included the following:

- Enquiries with management, the accounting officer and the trustees about any known or suspected instances of non-compliance with laws and regulations, accidents in the workplace, safeguarding breaches, data breaches, potential litigation or claims and fraud;
- Considering the conclusion of our assurance report on regularity to the Company and the Education and Skills Funding Agency;
- Reviewing the Accounting Officers Statement on Regularity, Propriety and Compliance;
- Review the findings of the Company's internal scrutiny;
- Reviewing legal and professional fees to confirm matters where the Company engaged lawyers during the year;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Reviewing board and finance committee minutes and any relevant correspondence with external authorities, including regulators;
- Challenging assumptions and judgements made by management in their significant accounting estimates, particularly around the actuarial assumptions used to estimate the Local Government Pension Scheme defined benefit obligation; and
- Auditing the risk of management override of controls, including through testing journal entries and other
 adjustments for appropriateness, and evaluating the business rationale of any significant transactions
 outside the normal course of business.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST (CONTINUED)

Due to the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the Academy Trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Giles Kerkham FCA DChA (Senior statutory auditor) for and on behalf of Larking Gowen LLP

Chartered Accountants
Statutory Auditors
1st Floor, Prospect House
Rouen Road
Norwich
NR1 1RE

Date: 15 January 2025

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 12th October 2023 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2023 to 2024, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Diocese of Norwich St Benet's Multi-Academy Trust during the year 1 September 2023 to 31 August 2024 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Diocese of Norwich St Benet's Multi-Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Diocese of Norwich St Benet's Multi-Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Diocese of Norwich St Benet's Multi-Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of The Diocese of Norwich St Benet's Multi-Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of The Diocese of Norwich St Benet's Multi-Academy Trust's funding agreement with the Secretary of State for Education dated 26th March 2018 and the Academy Trust Handbook, extant from 1 September 2023, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2023 to 2024. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2023 to 31 August 2024 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw our conclusion, includes, but is not limited to:

- Enquiry of senior management, the Accounting Officer and the Multi Academy Trust's Directors
- Inspection and review of the accounting records, meeting minutes, prior year regularity report, internal control procedures, management representations and declarations of interest
- Observation and re-performance of the financial controls
- Review the results of the Academy's proces of independent checking of financial controls, systems, transactions and risks.

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2023 to 31 August 2024 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Larking Gowen LLP

Chartered Accountants Statutory Auditors 1st Floor, Prospect House Rouen Road Norwich NR1 1RE

Date: 15 January 2025

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2024

	Note	Unrestricted funds 2024 £	Restricted funds 2024 £	Restricted fixed asset funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:						
Donations and capital grants:	3					
Transfer from local authority upon conversion		819,610	(389,000)	5,629,000	6,059,610	445,114
Other donations and		·	, ,			·
capital grants		47,057	-	260,386	307,443	529,980
Other trading activities		406,402	-	-	406,402	351,425
Investments		=	-	-	-	905
Charitable activities		406,542	18,044,954	-	18,451,496	14,091,703
Total income		1,679,611	17,655,954	5,889,386	25,224,951	15,419,127
Expenditure on:						
Charitable activities		1,225,879	17,926,954	238,764	19,391,597	15,892,002
Total expenditure		1,225,879	17,926,954	238,764	19,391,597	15,892,002
Other recognised gains/(losses):						
Actuarial gains on						
defined benefit pension schemes	24	_	445,000	-	445,000	1,304,000
Net movement in funds		453,732	174,000	5,650,622	6,278,354	831,125
Reconciliation of funds:						
Total funds brought		40.4.000	(FF4.005)	E 000 ===	F 700 045	4.075.000
forward		434,390	(554,000)	5,826,558	5,706,948	4,875,823
Net movement in funds	i	453,732	174,000	5,650,622	6,278,354	831,125
Total funds carried forward		888,122	(380,000)	11,477,180	11,985,302	5,706,948

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 32 to 66 form part of these financial statements.

THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST

(A company limited by guarantee) REGISTERED NUMBER: 11276240

BALANCE SHEET AS AT 31 AUGUST 2024

Fixed assets	Note		2024 £		2023 £
Tangible assets	13		11,462,935		5,826,558
Investments	14		11,402,933		5,626,558 1
			11,462,936		5,826,559
Current assets					
Debtors	15	717,264		560,208	
Cash at bank and in hand		1,562,935		1,424,116	
		2,280,199		1,984,324	
Creditors: amounts falling due within one year	16	(1,377,833)		(1,549,935)	
Net current assets			902,366		434,389
Total assets less current liabilities			12,365,302		6,260,948
Net assets excluding pension liability			12,365,302	•	6,260,948
Defined benefit pension scheme liability	24		(380,000)		(554,000)
Total net assets			11,985,302		5,706,948

THE DIOCESE OF NORWICH ST BENET'S MULTI-ACADEMY TRUST

(A company limited by guarantee) REGISTERED NUMBER: 11276240

BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2024

Funds of the Academy Trust Restricted funds:	Note		2024 £		2023 £
Fixed asset funds	17	11,477,180		5,826,558	
Restricted funds excluding pension asset	17	11,477,180		5,826,558	
Pension reserve	17	(380,000)		(554,000)	
Total restricted funds	17		11,097,180		5,272,558
Unrestricted income funds	17		888,122		434,390
Total funds			11,985,302		5,706,948

The financial statements on pages 28 to 66 were approved and authorised for issue by the Trustees and are signed on their behalf, by:

F J Corbett

Chair of Trustees

Date: 13 Jan 2025

FJ Corbett

The notes on pages 32 to 66 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2024

			_
	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash (used in)/provided by operating activities	19	(151,412)	585,236
Cash flows from investing activities	20	290,231	(14,997)
Change in cash and cash equivalents in the year		138,819	570,239
Cash and cash equivalents at the beginning of the year		1,424,116	853,877
Cash and cash equivalents at the end of the year	21, 22	1,562,935	1,424,116

The notes on pages 32 to 66 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

1. Accounting policies

The Diocese of Norwich St Benet's Multi-Academy Trust is a company limited by guarantee incorporated in England and Wales, registered number 11276240. The registered office is Orchard House, Hall Lane, East Tuddenham, Dereham, Norfolk, NR20 3LR.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2023 to 2024 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The cashflow and reserves forecast for 2025 predicts that there are sufficient cash levels, and positive reserves throughout the period. Income and expenditure is being reported through the management accounts to the chair every month, and any variances in forecasts can be managed to ensure that the trust can continue to operate with positive reserves and cash balances. Whilst not all future events and conditions can be predicted, the board believes the budget will be met for 2025.

After making appropriate enquiries, the board of trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

Accounting policies (continued)

1.3 Income (continued)

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Academy Trust has provided the goods or services.

Transfer on conversion

The conversion from a state maintained school to an academy trust involved the transfer of identifiable assets and liabilities and the operation of the school for £nil consideration. The substance of the transfer is that of a gift and it has been accounted for on that basis as set out below.

The assets and liabilities transferred on conversion to the academy trust have been valued at their fair value. The fair value has been derived based on that of equivalent items. The amounts have been recognised under the appropriate balance sheet categories, with a corresponding amount recognised in Donations – transfer from local authority on conversion in the Statement of Financial Activities and analysed under unrestricted funds, restricted general funds and restricted fixed asset funds. Further details of the transactions are set out in note 23.

Transfer of existing academies into the Academy Trust

Where assets and liabilities are received on the transfer of an existing academy into the Academy Trust, the transferred assets are measured at fair value and recognised in the Balance sheet at the point when the risks and rewards of ownership pass to the Academy Trust. An equal amount of income is recognised for the transfer of an existing academy into the Academy Trust within 'Income from Donations and Capital Grants' to the net assets acquired. Further details of the transaction are set out in note 23.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 Interest receivable

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

1. Accounting policies (continued)

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 Tangible fixed assets

Assets costing £2,500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

As described in note 14, the trust occupies school buildings under arrangements that are generally as follows: there are 2 year licence agreements with Norwich Diocesan Board of Finance. The trustees have considered the licence arrangements for the school buildings in the context of the accounting requirement set out in Academies Accounts Direction 2021 to 2022 and have determined that the conditions required to conclude that the trust has control over the properties are not met and consequently those buildings are not recognised in the financial statements. The licence arrangements allow the trust to occupy the buildings free of charge. No income or expenditure is recognised for the rent free occupation because the trustees do not consider that a reliable measure of the amount the trust would otherwise have to pay to secure the premises can be made. The costs of improvements to these properties is expensed.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each of these assets, less their estimated residual value, over its expected useful life, as follows:

Depreciation is provided on the following bases:

Long-term leasehold property
Furniture and equipment
Computer equipment
- 125 years straight line
- 25% straight line
- 25-33% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

1. Accounting policies (continued)

1.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

Investments in associates are stated at the amount of the Academy Trust's share of net assets. The Statement of financial activities includes the Academy Trust's share of the associated companies' net income or expenditure using the equity accounting basis. As the associate is a charity, the investment is presented within restricted funds.

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.11 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Amounts due to the Academy Trust's wholly owned subsidiary are held at face value less any impairment.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to the Academy Trust's wholly owned subsidiary are held at face value less any impairment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

1. Accounting policies (continued)

1.12 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight-line basis over the lease term.

1.13 Pensions

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.14 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 24, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2024. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgment:

As described in 1.6, the trustees have determined that a reliable estimate of the amount the trust would otherwise have to pay to occupy its rent free premises cannot be made.

Transfer balances and land valuation on conversion is an area where accounting estimates are made in the accounts. The Trust has engaged third party specialists to provide the land valuation estimates.

3. Income from donations and capital grants

	Unrestricted funds 2024 £	Restricted funds 2024 £	Restricted fixed asset funds 2024 £	Total funds 2024 £
Donations	866,667	(389,000)	5,629,000	6,106,667
Capital Grants	-	-	260,386	260,386
	866,667	(389,000)	5,889,386	6,367,053

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

3. Income from donations and capital grants (continued)

Donations Capital Grants	Unrestricted funds 2023 £ 187,166	Restricted funds 2023 £ 143,000	Restricted fixed asset funds 2023 £ 403,000 241,928	Total funds 2023 £ 733,166 241,928
	187,166	143,000	644,928	975,094

4. Funding for the Academy Trust's charitable activities

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £
Educational Operations	_	_	_
DfE/ESFA grants			
General Annual Grant (GAG)	-	13,647,423	13,647,423
Other DfE/ESFA grants			
Pupil Premium	-	762,481	762,481
Other DfE Grants	-	1,151,556	1,151,556
Universal Infant Free School Meals	-	237,990	237,990
Conversion Grant	-	75,000	75,000
Other Consumers of superity		15,874,450	15,874,450
Other Government grants		0.070.070	0.076.076
Local Authority Grants	-	2,076,076	2,076,076
Other income from the Academy Trust's educational operations COVID-19 additional funding (DfE/ESFA)	406,542	-	406,542
Catch-up Premium	-	94,428	94,428
	-	94,428	94,428
	406,542	18,044,954	18,451,496
	406,542		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

4. Funding for the Academy Trust's charitable activities (continued)

Educational Operations	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
DfE/ESFA grants			
General Annual Grant (GAG)	-	10,950,000	10,950,000
Other DfE/ESFA grants			
Pupil Premium	-	647,983	647,983
Other DfE Grants	-	673,510	673,510
Universal Infant Free School Meals	-	159,808	159,808
Start Up Grant	-	125,000	125,000
	-	12,556,301	12,556,301
Other Government grants Local Authority Grant	_	1,099,021	1,099,021
Other income from the Academy Trust's educational operations	353,367	-	353,367
COVID-19 additional funding (DfE/ESFA)			
Catch-up Premium	-	83,014	83,014
	-	83,014	83,014
Total 2023	353,367	13,738,336	14,091,703

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

5. Income from other trading activities

	Unrestricted funds 2024 £	Total funds 2024 £
Income from other charitable activities	34,385	34,385
Income from other ancillary trading	372,017	372,017
	406,402	406,402
	Unrestricted funds 2023 £	Total funds 2023 £
Income from other charitable activities	46,637	46,637
Income from other ancillary trading	304,788	304,788
	351,425	351,425

6. Expenditure

	Staff Costs 2024 £	Premises 2024 £	Other 2024 £	Total 2024 £
Educational Operations:				
Direct costs	11,825,836	-	1,357,831	13,183,667
Support costs	2,610,831	1,117,177	2,479,922	6,207,930
	14,436,667	1,117,177	3,837,753	19,391,597

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

6.	Expenditure (continued)				
		Staff Costs 2023 £	Premises 2023 £	Other 2023 £	Total 2023 £
	Educational Operations:				
	Direct costs Allocated support costs	9,473,203 2,112,953	- 903,722	1,573,658 1,828,466	11,046,861 4,845,141
		11,586,156	903,722	3,402,124	15,892,002
7.	Analysis of expenditure by activities				
			Direct costs 2024 £	Support costs 2024 £	Total funds 2024 £
	Educational Operations		2024	costs 2024	funds 2024
	Educational Operations		2024 £	costs 2024 £	funds 2024 £

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

7. Analysis of expenditure by activities (continued)

Analysis of support costs

	Educational Operations 2024 £	Total funds 2024 £
Staff	2,610,831	2,610,831
Depreciation	238,764	238,764
Technology	156,576	156,576
Recharged professional services DONESC	637,718	637,718
Maintenance of premises and equipment	1,117,177	1,117,177
Legal fees - Other	12,345	12,345
Other support costs	1,050,784	1,050,784
Governance	383,735	383,735
	6,207,930	6,207,930
	Educational Operations 2023 £	Total funds 2023 £
Staff	2,112,953	2,112,953
Depreciation	212,580	212,580
Technology	141,967	141,967
Recharged professional services DNEAT/DONESC	449,520	449,520
Maintenance of premises and equipment	884,576	884,576
Legal fees - Other	12,991	12,991
Other support costs	780,178	780,178
Improvements to diocesan premises occupied under licence	35 ,883	35,883
Governance	214,493	214,493
	4,845,141	4,845,141

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

8.	Net income/(expenditure)		
	Net income/(expenditure) for the year includes:		
		2024 £	2023 £
	Depreciation of tangible fixed assets Fees paid to auditors for:	238,764	212,584
	- audit	15,935	14,465
	- other services	6,100	5,570
9.	Staff		
	a. Staff costs and employee benefits		
	Staff costs during the year were as follows:		
		2024 £	2023 £
	Wages and salaries	10,916,727	8,581,401
	Social security costs	944,513	740,723
	Pension costs	2,389,721	2,084,237
		14,250,961	11,406,361
	Agency staff costs	105,784	90,987
	Staff restructuring costs	79,922	88,808
		14,436,667	11,586,156
	Staff restructuring costs comprise:		
		2024	2023
	Contractual redundancy payments	£ 79,922	£ 88,808
		79,922	88,808

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

9. Staff (continued)

b. Staff numbers

The average number of persons employed by the Academy Trust during the year was as follows:

	2024 No.	2023 No.
Teachers	139	118
Administration and support	292	237
Management	37	23
	468	378

c. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2024 No.	2023 No.
In the band £60,001 - £70,000	5	4
In the band £70,001 - £80,000	3	3
In the band £80,001 - £90,000	1	1
In the band £90,001 - £100,000	2	1
In the band £100,001 - £110,000	1	1

d. Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £379,679 (2023 - £362,243). this includes the Chief Operating Officer, whose time is split between the Trust, The Diocese of Norwich Education and Acadmies Trust and the Diocese of Norwich Education Services Company Limited. Total charges for those management services were £60,930.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

10. Central services

The Academy Trust has provided the following central services to its academies during the year:

- Finance Support
- HR Support
- Health & safety management
- Safeguarding
- Procurement
- Capital works
- Operational support
- Legal support
- Governor support/clerking

The Academy Trust charges for these services on the following basis:

5% of General Annual Grant and Education Services Grant.

The actual amounts charged during the year were as follows:

	2024 £	2023 £
The Harleston Sancroft Academy	237,294	224,639
Diss CofE Junior/Infant and Nursery Academy	96,462	93,119
Beacon Federation	62,376	63,047
Newton Flotman C of E Primary	31,895	27,337
St Mary's Junior Academy	43,945	46,284
Alburgh With Denton Church of England Primary Academy	26,775	25,763
Tacolneston & Morley Federation	59,208	55,214
Acle St Edmund Church of England Primary Academy	52,575	-
Little Plumstead Church of England Primary Academy	49,673	-
Swallowtail Federation	26,285	-
Total	686,488	535,403

11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 August 2024, no Trustee expenses have been incurred (2023 - £NIL).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

12. Trustees' and Officers' insurance

The Academy Trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

13. Tangible fixed assets

	Long-term leasehold property £	Furniture and equipment £	Computer equipment £	Total £
Cost				
At 1 September 2023	5,771,478	427,583	238,240	6,437,301
Additions	5,629,000	113,386	132,755	5,875,141
At 31 August 2024	11,400,478	540,969	370,995	12,312,442
Depreciation				
At 1 September 2023	139,233	276,210	195,300	610,743
Charge for the year	71,271	93,881	73,612	238,764
At 31 August 2024	210,504	370,091	268,912	849,507
Net book value				
At 31 August 2024	11,189,974	170,878	102,083	11,462,935
At 31 August 2023	5,632,245	151,373	42,940	5,826,558

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

13. Tangible fixed assets (continued)

Terms of Occupation of Premises

Year of conversion and academy name 2017/18 Archbishop Sancroft High School (A CofE Academy)	Buildings Licence, 2 years notice from NDBF	Land 125 year lease from NCC
2017/18 Dickleburgh CofE Primary Academy lease	Licence, 2 years	125 year
	notice from NDBF	from NCC
2017/18 Diss CofE Junior Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2017/18 Harleston CofE VA Primary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2018/19 Diss Infant Academy and Nursery	125 year lease from NCC	125 year lease from NCC
2020/21 Garboldisham Church Primary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2020/21 Newton Flotman Church of England Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2020/21 St Mary's Church of England Junior Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2021/22 Alburgh With Denton CofE Primary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2021/22 Morley Church of England Primary Academy	Licence, 2 years notice from NDBF	None
2021/22 Tacolneston Church of England Primary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2022/23 Scole Church of England Primary Academy lease	Licence, 2 years	125 year
	notice from NDBF	from NCC
2023/24 Acle St Edmund Church of England Primary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2023/24 Catfield Church of England Primary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2023/24 Happisburgh Church of England Primary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
2023/24 Hickling Church of England Infant Academy	Licence, 2 years notice from NDBF	125 year lease from NCC

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

13.	Tangible fixed assets (continued)			
	2023/24 Little Plumstead Church of England Pri	imary Academy	Licence, 2 years notice from NDBF	125 year lease from NCC
	2023/24 St Marys (Endowed) Church of England	d Primary	125 year lease from	125 year
	lease Academy		Robert Brown School Trust	from Robert Brown School Trust
	2023/24 Sutton Church of England Infant Acade	emy	Licence, 2 years notice from NDBF	125 year lease from NCC
14.	Fixed asset investments			
				Investments in associates £
	Cost or valuation			
	At 1 September 2023			1
	At 31 August 2024			1
	Net book value			
	At 31 August 2024			1
	At 31 August 2023			1
	Principal associates			
	The following was an associate of the Academy	Trust:		
	Name in	Cost of avestment at 31 August 2022	<u> </u>	ss of Holdin nares g

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

14.	Fixed asset	t investments	(continued)
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Diocese of Norwich Education Services Orchard House, Ordinary **50**% Hall Lane, East Company Ltd Tuddenham, Dereham, Norfolk, NR20 3LR.

Results of the associate are as follows:

	2024	2023
Income	£2,147,693	£1,838,991
Expenditure	£2,059,998	£1,881,369
OCI	(£86,000)	£13,000
Net assets / (liabilities)	£1,695	(£29,736)

The associate is not consolidated into these financial statements. If the academy trust presented group accounts, the associate would be accounted for using the equity method.

15. **Debtors**

	2024	2023
	£	£
Due within one year		
Trade debtors	65,948	283,687
Other debtors	114,054	41,023
Prepayments and accrued income	537,262	235,498
	717,264	560,208

16.

Creditors: Amounts falling due within one year		
	2024 £	2023 £
Trade creditors	256,049	115,895
Amounts owed to group undertakings	3,693	42,428
Other taxation and social security	236,175	175,957
Other creditors	326,330	226,724
Accruals and deferred income	555,586	988,931
	1,377,833	1,549,935
	2024 £	2023 £

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

16. Creditors: Amounts falling due within one year (continued)

Creditors: Amounts falling due within one year (continued)		
	2024 £	2023 £
Deferred income at 1 September 2023	531,208	130,769
Resources deferred during the year	175,135	531,208
Amounts released from previous periods	(531,208)	(130,769)
	175,135	531,208

At the balance sheet date the academy trust was holding funds of £175,135 received in advance for universal infant free school meals. Deferred income in 2023 was significantly higher due to receiving £376,969 in advance for SEN income, which was £Nil for 2024.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

17. Statement of funds

	Balance at 1 September 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2024 £
Unrestricted funds	434,390	1,679,611	(1,225,879)	<u>-</u> -		888,122
Restricted general funds						
General Annual Grant (GAG)	_	13,885,413	(13,885,413)	_	-	_
Pupil premium	_	762,481	(762,481)	-	-	_
Other LA grants	=	2,076,076	(2,076,076)	-	-	-
Other EFA						
grants	=	1,151,556	(1,151,556)	-	-	-
Catch-up		04 420	(0.4.420)			
premium	-	94,428 75,000	(94,428) (75,000)	-	-	-
Start up grant Pension reserve	- (EE4 000)	•	(75,000)	-	- 445,000	(380.000)
rension reserve	(554,000)	(389,000)	118,000	-	445,000	(380,000)
	(554,000)	17,655,954	(17,926,954)	<u>-</u>	445,000	(380,000)
Restricted fixed asset funds	ı					
Fixed Assets	5,826,558	5,629,000	(238,764)	246,141	-	11,462,935
Capital grants	-	260,386	-	(246,141)	-	14,245
	5,826,558	5,889,386	(238,764)		-	11,477,180
Total Restricted funds	5,272,558	23,545,340	(18,165,718)	<u> </u>	445,000	11,097,180
Total funds	5,706,948	25,224,951	(19,391,597)	-	445,000	11,985,302

The specific purposes for which the funds are to be applied are as follows:

The General Annual Grant (GAG) represents core funding for the educational activities of the school that has been provided to the academy via the Education and Skills Funding Agency by the department of Education. The GAG fund has been set up because GAG must be used for the normal running costs of

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

17. Statement of funds (continued)

the academy.

The pension reserve identifies the pension deficit on the local authority pension scheme.

The local authority grants fund recognises the restricted grant funding received from the local authority to be used for the purpose of specific projects and assisting with the education of children who require special assistance when it comes to learning.

The restricted fixed assets fund recognises the tangible fixed assets gifted to the trust upon conversion by the local authority and also those purchased by the academy following conversion that have been funded from GAG and other funds (via fund transfers). Depreciation charged on those tangible fixed assets is allocated to the fund.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG it could carry forward at 31 August 2024.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

17. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2023 £
Unrestricted funds	724,163	1,144,863	(1,291,486)	(143,150)		434,390
Restricted general funds						
General Annual		44 400 000	(44,400,000)			
Grant (GAG) Pupil premium	-	11,109,808 647,983	<i>(11,109,808) (647,983)</i>	-	<u>-</u>	<u>-</u>
Other LA grants	<u>-</u>	1,099,021	(1,099,021)	-	-	- -
Other EFA						
grants	-	673,510	(673,510)	-	-	-
Catch-up premium	_	83,014	(83,014)	_	_	_
Start up grant	-	125,000	(125,000)	-	_	-
Pension reserve	(1,487,000)	(109,000)	(262,000)	-	1,304,000	(554,000)
	(1,487,000)	13,629,336	(14,000,336)		1,304,000	(554,000)
	Balance at 1 September 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2023 £
Restricted fixed asset funds						
Fixed Assets	5,498,807	403,000	(212,584)	137,335	_	5,826,558
Capital grants	139,853	241,928	(387,596)	5,815	-	-
	5,638,660	644,928	(600,180)	143,150	-	5,826,558
Total Restricted funds	4,151,660	14,274,264	(14,600,516)	143,150	1,304,000	5,272,558
Total funds	4,875,823	15,419,127	(15,892,002)		1,304,000	5,706,948

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

17. Statement of funds (continued)

Total funds analysis by academy

Fund balances for each academy at 31 August 2024 and 31 August 2023 were zero, hence a breakdown by academy is not included in these accounts.

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2024 £
Alburgh with Denton C of E	455.004	70 700	40.000	400.750	670.070
Primary Academy	455,221	70,768	42,228	102,753	670,970
Harleston Sancroft Academy	4,184,209	675,353	316,521	1,043,244	6,219,327
Beacon Federation	1,267,388	200,220	91,650	178,562	1,737,820
Diss C of E Junior/Infant and Nursery Academy	1,733,063	312,089	107,828	331,780	2,484,760
Swallowtail Federation	357,775	86,715	9,128	102,594	556,212
Morley C of E Primary Academy / Tacolneston C of E Primary Academy Federation	1,098,053	129,574	112,543	270,474	1,610,644
Newton Flotman C of E Primary Academy	477,625	67,993	37,613	133,840	717,071
Acle C of E Primary Academy	783,334	135,035	73,859	212,589	1,204,817
Little Plumstead C of E Primary Academy	777,913	91,823	59,530	193,394	1,122,660
St Mary's C of E Junior Academy	818,531	77,353	101,621	183,199	1,180,704
Scole C of E Primary Academy	-	=	-	=	=
Central services + Lighthouse Federation	80,270	632,506	31,110	903,960	1,647,846
Academy Trust	12,033,382	2,479,429	983,631	3,656,389	19,152,831

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

17. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2023 £
Alburgh with Denton CofE Primary Academy	414,133	64,531	44,112	107,190	629,966
Archbishop Sancroft High School/Harleston CofE VA Primary Academy Federation	3,870,821	634,093	314,509	935,142	5,754,565
Dickleburgh CofE Primary Academy/Garboldisham CofE Primary Academy Federation	1,201,317	207,979	77,294	258,066	1,744,656
Garboldisham CofE Primary Academy	1,442,866	229,884	92,057	275,994	2,040,801
Morley CofE Primary Academy/Tacolneston CofE Primary Academy Federation	1,054,035	129,621	85,345	191,154	1,460,155
Enter name of academy	424,937	66,859	48,303	143,561	683,660
St Mary's CofE Junior	12 1,001	00,000	70,000	7 70,007	000,000
Academy	709,303	90,641	100,453	204,843	1,105,240
Enter name of academy	163,093	41,569	18,589	54,655	277,906
Central services	17,762	517,689	53,400	1,393,621	1,982,472
Academy Trust	9,298,267	1,982,866	834,062	3,564,226	15,679,421

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

18. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Restricted funds 2024 £	Restricted fixed asset funds 2024 £	Total funds 2024 £
Tangible fixed assets	-	-	11,462,935	11,462,935
Fixed asset investments	1	-	-	1
Current assets	2,265,954	-	14,245	2,280,199
Creditors due within one year	(1,377,833)	_	-	(1,377,833)
Provisions for liabilities and charges	-	(380,000)	-	(380,000)
Total	888,122	(380,000)	11,477,180	11,985,302

Analysis of net assets between funds - prior period

			Restricted	
	Unrestricted	Restricted	fixed asset	Total
	funds	funds	funds	funds
	2023	2023	2023	2023
	£	£	£	£
Tangible fixed assets	-	-	5,826,558	5,826,558
Fixed asset investments	1	-	-	1
Current assets	1,984,324	-	-	1,984,324
Creditors due within one year	(1,549,935)	-	-	(1,549,935)
Provisions for liabilities and charges	-	(554,000)	-	(554,000)
Total	434,390	(554,000)	5,826,558	5,706,948
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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

		2024 £	2023 £
	Net income/(expenditure) for the period (as per Statement of financial activities)	5,833,354	(472,875)
	Adjustments for:		
	Depreciation	238,764	212,584
	Defined benefit pension scheme obligation inherited	(158,000)	109,000
	Defined benefit pension scheme cost less contributions payable	40,000	192,000
	Defined benefit pension scheme finance cost	389,000	70,000
	(Increase)/decrease in debtors	(157,056)	520,358
	(Decrease)/increase in creditors	(172,102)	479,507
	Fixed assets inherited on conversion	(5,629,000)	(403,000)
	Net cash inherited upon conversion	(536,372)	(122,338)
	Net cash (used in)/provided by operating activities	(151,412)	585,236
20.	Cook flows from investing activities		
	Cash flows from investing activities		
	Cash nows from investing activities	2024	2023
	Cash nows from investing activities	2024 £	2023 £
	Purchase of tangible fixed assets		
		£	£
	Purchase of tangible fixed assets	£ (246,141)	£ (137,335)
21.	Purchase of tangible fixed assets Net cash inherited upon conversion	£ (246,141) 536,372	£ (137,335) 122,338
	Purchase of tangible fixed assets Net cash inherited upon conversion Net cash provided by/(used in) investing activities	£ (246,141) 536,372 290,231	£ (137,335) 122,338 (14,997) 2023
	Purchase of tangible fixed assets Net cash inherited upon conversion Net cash provided by/(used in) investing activities	£ (246,141) 536,372 290,231	£ (137,335) 122,338 (14,997)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

22. Analysis of changes in net debt

	At 1 September 2023	Cash flows	At 31 August 2024
Cash at bank and in hand	£ 1,424,116	£ 138,819	£ 1,562,935
	, ,	· ·	, ,

23. Conversion to an academy trust

Each of the transfers below have been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of financial activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

On 1 September 2023 Acle St Edmund Voluntary Controlled Primary School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to The Diocese of Norwich St Benet's Multi-Academy Trust from Norfolk County Council for £NIL consideration.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of financial activities.

	Unrestricted funds £	Restricted funds	Restricted fixed asset funds	Total funds £
Leasehold land	-	-	972,000	972,000
Budget surplus/(deficit) on LA funds	245,225	-	-	245,225
LGPS pension surplus/(deficit)	-	(102,368)	-	(102,368)
Net assets/(liabilities)	245,225	(102,368)	972,000	1,114,857

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

23. Conversion to an academy trust (continued)

On 1 September 2023 Little Plumstead Church of England Primary School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to The Diocese of Norwich St Benet's Multi-Academy Trust from Norfolk County Council for £NIL consideration.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of financial activities.

Leasehold land	Unrestricted funds £	Restricted funds £	Restricted fixed asset funds £ 1,154,000	Total funds £ 1,154,000
Budget surplus/(deficit) on LA funds	36,391	- -	-	36,391
LGPS pension surplus/(deficit)	-	(94,179)	-	(94,179)
Net assets/(liabilities)	36,391	(94,179)	1,154,000	1,096,212

On 1 April 2024 Swallowtail Federation (Catfield CofE Primary School, Hickling CofE VC Infant School and Sutton CofE VC Infant School) converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to The Diocese of Norwich St Benet's Multi-Academy Trust from Norfolk County Council for £NIL consideration.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of financial activities.

Langehald land	Unrestricted funds £	Restricted funds £	Restricted fixed asset funds £	Total funds
Leasehold land	=	_	1,058,000	1,058,000
Budget surplus/(deficit) on LA funds	275,040	-	-	275,040
LGPS pension surplus/(deficit)		(192,453)		(192,453)
Net assets/(liabilities)	275,040	(192,453)	1,058,000	1,140,587

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

23. Conversion to an academy trust (continued)

On 1 August 2024 Happisburgh CofE VA Primary School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to The Diocese of Norwich St Benet's Multi-Academy Trust from Norfolk County Council for £NIL consideration.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of financial activities.

Tangible fixed assets	Unrestricted funds £	Restricted fixed asset funds	Total funds £
Leasehold land	-	686,000	686,000
Current assets			
Budget surplus/(deficit) on LA funds	154,187	-	154,187
Net assets	154,187	686,000	840,187

On 1 August 2024 St Mary's (Endowed) CofE VA Primary School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to The Diocese of Norwich St Benet's Multi-Academy Trust from Norfolk County Council for £NIL consideration.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of financial activities.

Tangible fixed assets	Unrestricted funds £	Restricted fixed asset funds £	Total funds £
Leasehold land and buildings Current assets	-	1,759,000	1,759,000
Budget surplus/(deficit) on LA funds	71,794	-	71,794
Net assets	71,794	1,759,000	1,830,794

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

24. Pension commitments

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Norfolk County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

Contributions amounting to £321,507 were payable to the schemes at 31 August 2024 (2023 - £205,693) and are included within creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million

The next valuation result is due to be implemented from 1 April 2024.

The employer's pension costs paid to TPS in the year amounted to £1,560,834 (2023 - £1,176,398).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

24. Pension commitments (continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2024 was £815,000 (2023 - £889,000), of which employer's contributions totalled £973,000 (2023 - £697,000) and employees' contributions totalled £(158,000) (2023 - £192,000). The agreed contribution rates for future years are 18.3 per cent for employers and 5 - 12.5 per cent for employees.

As described in note 23 the LGPS obligation relates to the employees of the Academy Trust, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Academy Trust at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions

	2024	2023
	%	%
Rate of increase in salaries	3.35	3.70
Rate of increase for pensions in payment/inflation	2.65	3.00
Discount rate for scheme liabilities	5.00	5.20

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2024 Years	2023 Years
Retiring today		
Males	21.0	21.0
Females	24.1	24.2
Retiring in 20 years		
Males	21.1	21.1
Females	25.6	25.7

Sensitivity analysis

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

24.	Pension commitments (continued)		
		2024 £000	2023 £000
	Discount rate +0.1%	244	187
	Discount rate -0.1%	(244)	(187)
	Mortality assumption - 1 year increase	421	322
	Mortality assumption - 1 year decrease	(421)	(322)
	CPI rate +0.1%	241	178
	CPI rate -0.1%	(241)	(178)
	Share of scheme assets		
	The Academy Trust's share of the assets in the scheme was:		
		At 31 August 2024 £	At 31 August 2023 £
	Equities	5,179,560	3,747,500
	Corporate bonds	3,453,040	2,623,250
	Property	1,218,720	899,400
	Cash and other liquid assets	304,680	224,850
	Total market value of assets	10,156,000	7,495,000
	The actual return on scheme assets was £985,132 (2023 - £89,940).		
	The amounts recognised in the Statement of financial activities are as follows:	ows:	
		2024 £	2023 £
	Current service cost	(815,000)	(889,000)
	Interest income	447,000	285,000
	Interest cost	(487,000)	(355,000)
	Total amount recognised in the Statement of financial activities	(855,000)	(959,000)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

24. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

	2024 £	2023 £
At 1 September	8,049,000	7,678,000
Conversion of academy trusts	1,106,000	272,000
Interest cost	487,000	355,000
Employee contributions	241,000	192,000
Actuarial gains	(71,000)	(1,249,000)
Benefits paid	(91,000)	(88,000)
Current service cost	815,000	889,000
At 31 August	10,536,000	8,049,000
Changes in the fair value of the Academy Trust's share of scheme assets w	vere as follows:	
	2024	2023

	£	£
At 1 September	7,495,000	6,191,000
Interest income	447,000	285,000
Actuarial gains	374,000	55,000
Employer contributions	973,000	697,000
Employee contributions	241,000	192,000
Benefits paid	(91,000)	(88,000)
Conversion of academy trusts	717,000	163,000
At 31 August	10,156,000	7,495,000

25. Operating lease commitments

At 31 August 2024 the Academy Trust had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2024 £	2023 £
Not later than 1 year	12,380	13,248
Later than 1 year and not later than 5 years	13,582	20,755
	25,962	34,003

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

26. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

27. Related party transactions

Owing to the nature of the Academy Trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All expenditure transactions involving such organisations are conducted in accordance with the Academy Trust Handbook, including notifying ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. All purchases from related parties were provided at no more than cost and the Trust received statements of assurance confirming this.

Expediture related party transactions

he Norwich Diocesan Board of Finance (NDBF)

The Norwich Diocesan Board of Finance (NDBF) is a related party due to its powers of appointment of company members. NDBF recharged costs incurred in relation to services provided to the Trust totalling £1,170 (2023: £1,225).

The Diocese of Norwich Education Services Company Limited (DONESC)

Diocese of Norwich Educational Services Company Ltd (DONESC) is an associate, whereby the Trust has a 50% shareholding in the Company. The other shareholder is DNEAT, of which also has a 50% shareholding. DNEAT supplied management services to 30/11/2020, after which they were supplied by DONESC. DONESC charged the Trust £643,580 (2023: £494,369) in respect of management of the trust. £3,693 (2023: £101,086) is due from the Trust to DONESC and is included within trade creditors.

Spire Property Consultants Limited

During the year payments of £596 (2023: £nil) were made to Spire Support Services Limited, a company wholly owned by NDBF. There were no outstanding balances at the year end (2023: £nil).

The Norwich Diocesan Board of Education (NDBE)

NDEF is a related party due to its powers of appointment of company members. NDBE recharged costs incurred in relation to services provided to the Trust totalling £300 (2023: £nil). Trade creditors include £nil (2023: £nil) in respect of these transactions.

Income related party transactions

The Norwich Diocesan Board of Finance Limited (NDBF)

NDBF is a related party due to its powers of appointment of company members. The Trust charged NDBF £2,447 (2023: £252,608) for services provided during the year. Trade debtors include £608 (2023: £252,000) in respect of these transactions.